

Company presentation

DnB TMT Conference August 28, 2019

StrongPoint in short

- A Retail Technology company
- NOK >1 bn turnover with EBITDA NOK <70 million (2018)
- Listed on Oslo Stock Exchange
- Geographic presence in Norway, Sweden, the Baltics, Spain, Germany and Russia
- 530 employees with competence in sales and service, hardware and software; R&D centres in Lithuania and Stockholm



Strong market fundamentals for retail technology – providing a "double opportunity" for StrongPoint

Retailers' needs

Opportunity for StrongPoint

In-store: Pressure on brick
& mortar retailers' margin

Technology solutions in-store to improve retailers' productivity and hence uphold margins



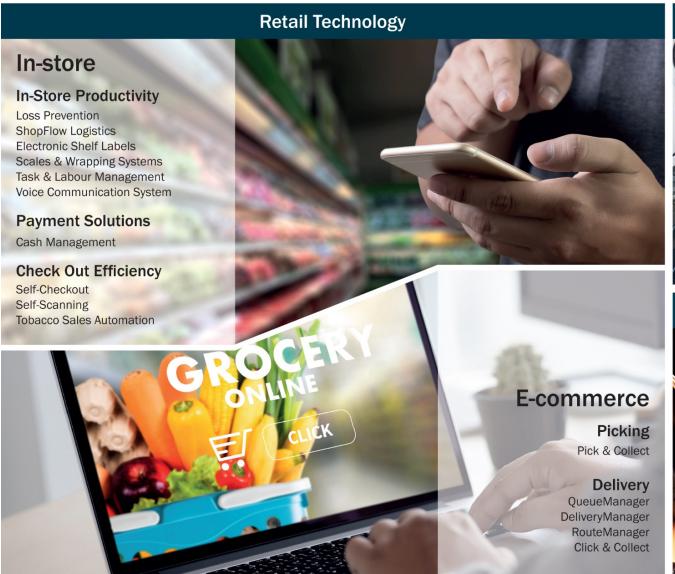


2. Incumbents: Pressure to establish online presence

Top notch e-commerce solutions for picking and delivery



Our Product and Solution offering



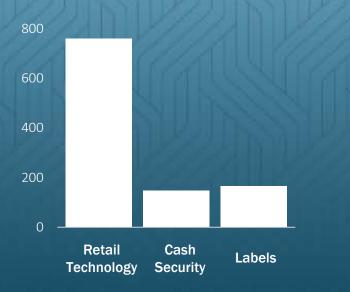




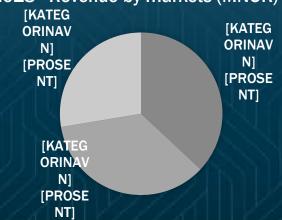




2018 - Revenue by Business Unit (MNOK)



2018 - Revenue by markets (MNOK)





Key focus areas

- 1. Maintain and grow relevance with retailers in current key Markets (Norway, Sweden, Baltics)
- 2. Significantly grow presence with retailers in <u>Spain</u> to mirror Home Market penetration
- Grow <u>e-commerce</u> into a substantial portion of StrongPoint's business

... and be the best owner and employer for all businesses under the StrongPoint-umbrella



Key actions and figures

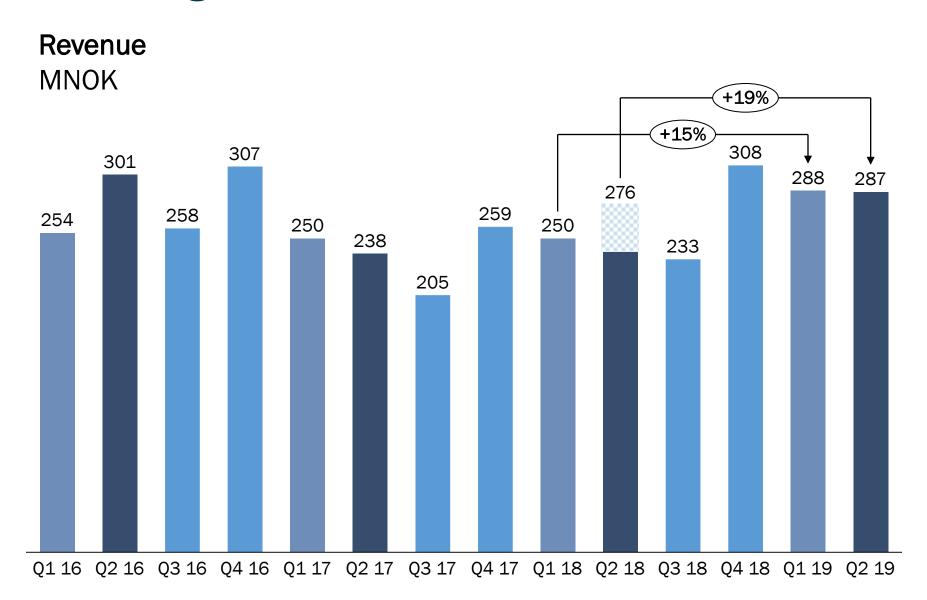


Key actions since end 2018

- Focused company around Retail Technology in some selected markets
 - Clear direction on focus areas with conscious investments in all three areas
 - Converted 4 offices to partner offices, incl. Malaysia, France, Belgium, Russia (Retail only)
 - Go-to-market efforts tailored to specific markets, e.g., partner in Germany and the US, "RoadRunner" concept with "Easy Access" rental concept in Spain
- Strengthened management team, incl.
 - Hilde Horn Gilen as CFO
 - Julius Stuplinas as SVP Technology
 - Göran Thörn as SVP E-commerce
 - Erik Vaag as SVP People & Organization Development
- Cost reduction program of 30 MNOK p.a. with full effect as per January 2019



Solid revenue growth thus far in 2019



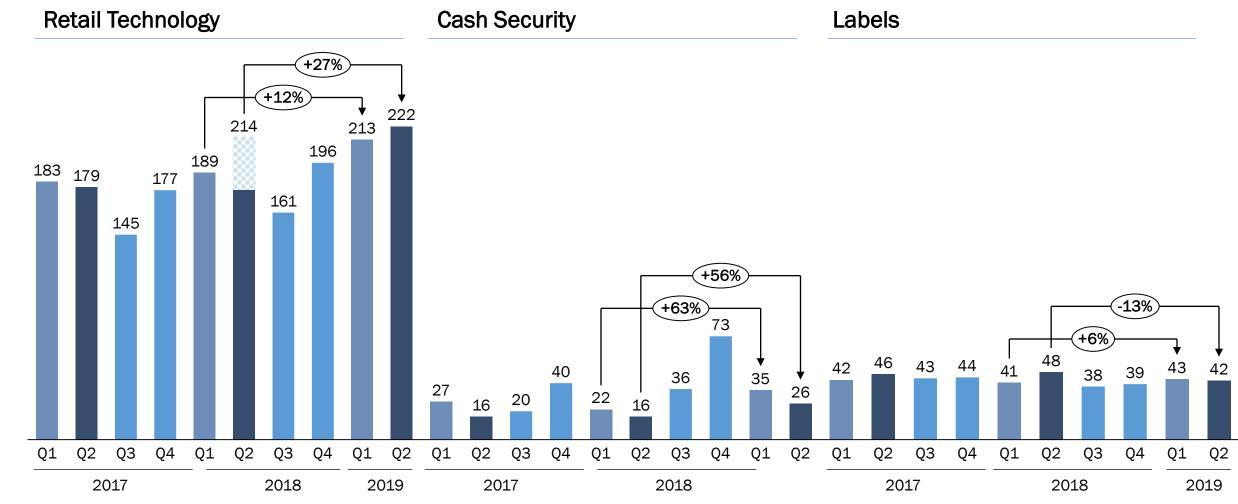




Solid revenue growth in key business areas

Revenue

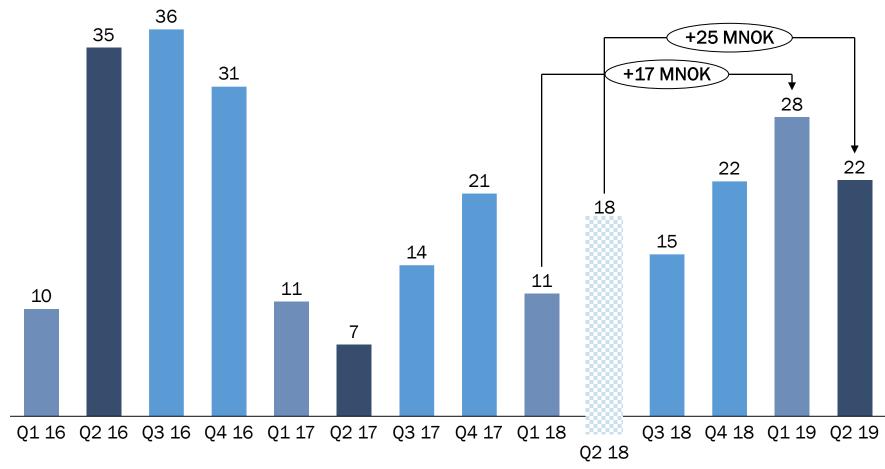
MNOK





Good progress on bottom line development

EBITDA MNOK



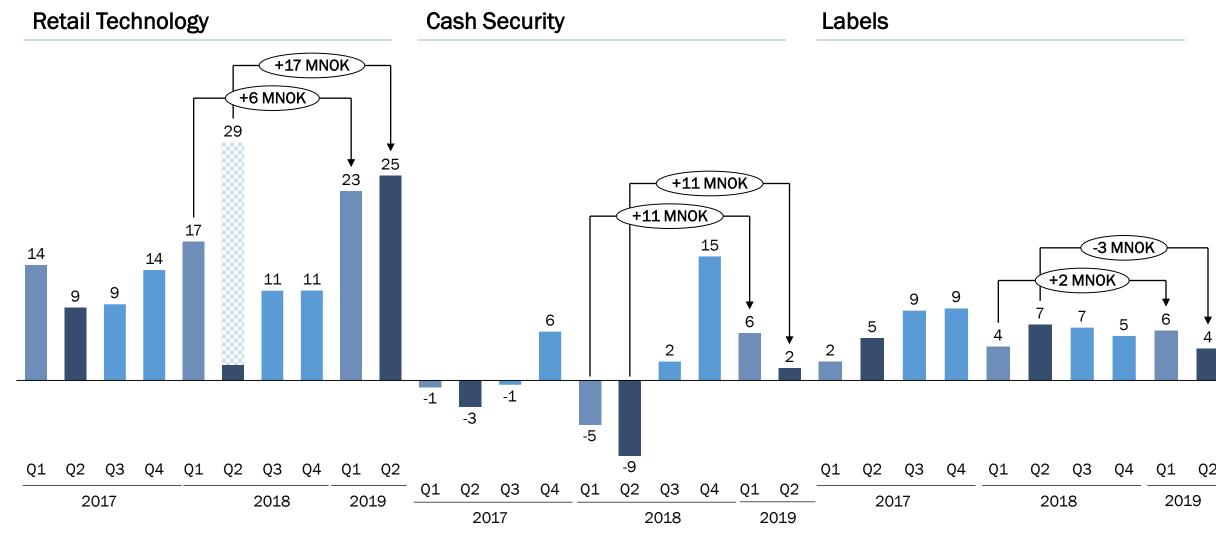




Good progress on bottom line development in key business areas

EBITDA

MNOK





Thank you

